

At-A-Glance

For more than 85 years, Caterpillar has been making sustainable progress possible and driving positive change on every continent. Caterpillar is the world's leading manufacturer of construction and mining equipment, diesel and natural gas engines, industrial gas turbines and diesel-electric locomotives. The Company also is a leading services provider through Cat Financial, Caterpillar Remanufacturing Services, Caterpillar Logistics Services, Inc. (Cat Logistics) and Progress Rail Services Corporation (Progress Rail). Caterpillar is also a leading U.S. exporter. Through a global network of independent dealers and direct sales of certain products, Caterpillar builds long-term relationships with customers around the world.

104,490 Global Employees

188 Global Cat® Dealers

126,700 Global Cat® Dealer Employees

\$1.575 Billion Capital Expenditures

\$1.905 Billion Research & Development Investment

Caterpillar Inc. facts
as of December 31, 2010

NYSE SYMBOL
CAT

2010 STOCK PRICE
High: \$94.89
Low: \$50.50
Close: \$93.66

SHARES OUTSTANDING
638.8 Million

MARKET CAPITALIZATION
\$59,832 Million

SHAREHOLDER SERVICES
100 NE Adams Street
Peoria, IL 61629-7310
Phone: 309.675.4619
Fax: 309.675.6620
catshareservices@cat.com

CORPORATE PUBLIC AFFAIRS
100 NE Adams Street
Peoria, IL 61629-1425
Phone: 309.675.4873

INVESTOR RELATIONS
100 NE Adams Street
Peoria, IL 61629-5310
Phone: 309.675.4549
Fax: 309.675.4457
catir@cat.com

DIRECT STOCK PURCHASE
Registered Stockholders
Phone: 866.203.6622
(U.S. and Canada)

Non-stockholders
Phone: 866.353.7849
(U.S. and Canada)

Hearing Impaired:
Phone: 800.231.5469
(U.S. and Canada)

Phone: 201.680.6610
(Outside U.S. and Canada)

INFORMATION HOTLINE
Phone: 800.228.7717
(U.S. and Canada)

Phone: 858.244.2080
(Outside U.S. and Canada)

INTERNET ACCESS
caterpillar.com

2010 YEAR IN REVIEW
caterpillar.com/year-in-review

2010 SUSTAINABILITY REPORT
caterpillar.com/
sustainability-report

SAFETY INFORMATION
safety.cat.com

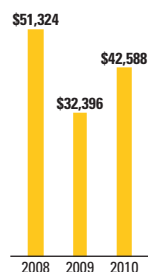
EMPLOYMENT INFORMATION
caterpillar.com/careers

View the full content of
our 2010 Year In Review
online at [caterpillar.com/
year-in-review](http://caterpillar.com/year-in-review)

Financial Performance

Consolidated Sales & Revenues

(Dollars in millions)



Consolidated sales and revenues increased 31 percent to \$42.588 billion in 2010, reflecting economic growth in the developing world and improvement from low levels of machine demand in 2009 in developed countries.

Operating Profit

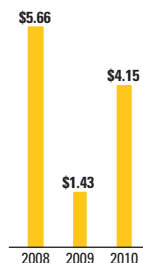
(Dollars in millions)



Higher sales volume, improved price realization and lower manufacturing costs contributed to operating profit climbing to \$3.963 billion in 2010.

Profit Per Share

(Diluted)



Profit per share of \$4.15 in 2010 was up from \$1.43 in 2009 due to strengthening economies, rebounding demand and continuing operational discipline.

Dividends Declared Per Share

(In dollars)

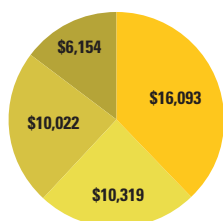
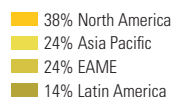


For the seventeenth consecutive year, Caterpillar paid higher dividends to stockholders.

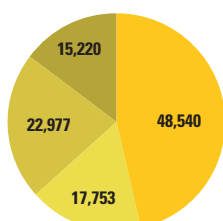
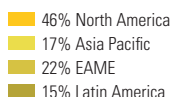
Global Presence by Region

2010 Sales & Revenues by Region

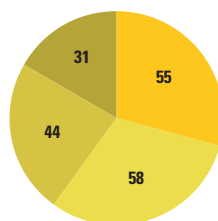
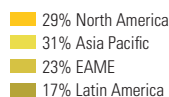
(dollars in millions)



2010 Employees by Region

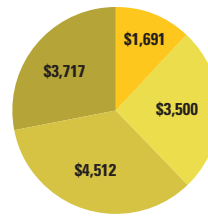
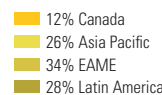


2010 Cat Dealers by Region



2010 Exports from the U.S. by Region

(dollars in millions)



Put on a hard hat. Walk the job site. Check the engine readings. Examine the project schedule. Evaluate the bottom line. These are just a few of the tasks that thousands of Caterpillar customers around the world perform every day. The more closely we can see the job from our customers' point of view, the more likely we are to meet their needs. And when that happens, we all win. Our leadership team shares some thoughts about Caterpillar's strategy for meeting our customers' needs.



Left to right: Steve Wunning, Gerard Vittecoq, Rich Lavin, Doug Oberhelman, Stu Levenick, Ed Rapp.

Doug Oberhelman

Chairman and CEO

"When we look ahead to 2011, we have a lot of work to do, but I can sum it up very simply – it's all about delivering results for our customers and doing it better than our competitors. We have to think like our customers. That's what has to drive our decisions every day because we know that when our customers win, our company wins – and that includes our stockholders and our people."

Steve Wunning

Resource Industries

"2010 showcased how successful we can be in the mining business. We proved that we are serious about listening to our customers and remaining the industry leader for mining products and technologies on a global level. We are fortunate to have a world-class team of engineers and technical experts to design industry-leading products – the kind of products our customers expect and deserve from Caterpillar."

Gerard Vittecoq

Energy & Power Systems

"Our new Energy & Power Systems organization is focused on aggressively growing from our solid base as a traditional engine manufacturer to a full-line power systems provider with solutions for marine, oil & gas, alternative fuels, electric power, industrial and rail end-markets. We are positioning ourselves to be the industry leader in both the developed and emerging markets."

Stu Levenick

Customer & Dealer Support

"Our ability to help our customers maximize the return they get from the products, services and solutions we provide is one of the fundamentals of our business. The initial sale of a Caterpillar product is only the beginning of the product lifecycle value opportunities. A strong focus on aftermarket parts and services is a vital element in our Business Model."

Rich Lavin

Construction Industries & Growth Markets

"The growth of the machine industry in China is dramatic. We have an opportunity to lend our expertise to help new and growing businesses in China, and to show the Caterpillar difference. In particular, we are focusing on two critical actions that will enable our success in delivering profitable market leadership – to be the low-cost producer and to build capacity leadership."

Ed Rapp

CFO & Corporate Services

"As the global economy further improves, we must remain diligent and focused on the strategy. We must be externally focused to win in today's competitive marketplace. We need to recognize that we still have opportunities to improve the competitiveness of our cost structure. And finally, we must deliver the profit and cash pull through following the recipe of our Caterpillar Production System."

FORWARD-LOOKING STATEMENTS

Certain statements in this 2010 Year In Review relate to future events and expectations and are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are subject to known and unknown factors that may cause Caterpillar's actual results to be different from those expressed or implied in the forward-looking statements. Words such as "believe," "estimate," "will be," "will," "would," "expect," "anticipate," "plan," "project," "intend," "could," "should" or other similar words or expressions often identify forward-looking statements. All statements other than statements of historical fact are forward-looking statements, including, without limitation, statements regarding our outlook, projections, forecasts or trend descriptions. These statements do not guarantee future performance, and Caterpillar does not undertake to update its forward-looking statements.

It is important to note that Caterpillar's actual results may differ materially from those described or implied in its forward-looking statements based on a number of factors, including, but not limited to: (i) global economic conditions and economic conditions in the industries and markets Caterpillar serves; (ii) government monetary or fiscal policies and government spending on infrastructure; (iii) commodity or component price increases and/or limited availability of raw materials and component products, including steel; (iv) Caterpillar's and its customers', dealers' and suppliers' ability to access and manage liquidity; (v) political and economic risks associated with our global operations, including changes in laws, regulations or government policies, currency restrictions, restrictions on repatriation of earnings, burdensome tariffs or quotas, national and international conflict, including terrorist acts and political and economic instability or civil unrest in the countries in which Caterpillar operates; (vi) Caterpillar's and Cat Financial's ability to maintain their respective credit ratings, material increases in either company's cost of borrowing or an inability of either company to access capital markets; (vii) financial condition and creditworthiness of Cat Financial's customers; (viii) inability to realize expected benefits from acquisitions and divestitures, including the acquisition of Bucyrus International, Inc.; (ix) the possibility that the acquisition by Caterpillar of Bucyrus International, Inc. does not close for any reason, including, but not limited to, a failure to obtain required regulatory approvals; (x) international trade and investment policies, such as import quotas, capital controls or tariffs; (xi) the possibility that Caterpillar's introduction of Tier 4 emissions compliant machines and engines is not successful; (xii) market acceptance of Caterpillar's products and services; (xiii) effects of changes in the competitive environment, which may include decreased market share, lack of acceptance of price increases, and/or negative changes to our geographic and product mix of sales; (xiv) union disputes or other employee relations issues; (xv) Caterpillar's ability to successfully implement the Caterpillar Production System or other productivity initiatives; (xvi) adverse changes in sourcing practices of our dealers or original equipment manufacturers; (xvii) compliance costs associated with environmental laws and regulations; (xviii) alleged or actual violations of trade or anti-corruption laws and regulations; (xix) additional tax expense or exposure; (xx) currency fluctuations, particularly increases and decreases in the U.S. dollar against other currencies; (xxi) failure of Caterpillar or Cat Financial to comply with financial covenants in their respective credit facilities; (xxii) increased funding obligations under our pension plans; (xxiii) significant legal proceedings, claims, lawsuits or investigations; (xxiv) imposition of operational restrictions or compliance requirements if carbon emissions legislation and/or regulations are adopted; (xxv) changes in accounting standards or adoption of new accounting standards; (xxvi) adverse effects of natural disasters; and (xxvii) other factors described in more detail under "Item 1A. Risk Factors" in Part I of our Form 10-K filed with the SEC on February 22, 2011 for the year ended December 31, 2010. This filing is available on our website at www.caterpillar.com/secfilings.

Trademark Information

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